# Governance, Risk & Compliance (GRC) Technology

D.A. DAVIDSON TECHNOLOGY INVESTMENT BANKING TEAM CREDENTIALS





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# **Table Of Contents**

- Key Trends In Governance, Risk & Compliance Technology
- II. Governance, Risk & Compliance Technology Case Studies
- III. Introduction To D.A. Davidson Technology Investment Banking







# **Our GRC Practice Extends Across The Core Segments Of The Industry**





# Acquisitions And Strategic Investments Have Increasingly Become A Critical Component Of Catalyzing Growth Strategies To Create Broad, Horizontal GRC Platforms...

Broad platforms operating across verticals covering a variety of GRC use cases are expanding capabilities to build wallet share within clients through organic and inorganic growth

IT RISK **MANAGEMENT**  **OPERATIONAL** RISK **MANAGEMENT** 

**IT VENDOR RISK MANAGEMENT** 

**BUSINESS** CONTINUITY MANAGEMENT **PLANNING** 

AUDIT **MANAGEMENT** 

CORPORATE **COMPLIANCE & OVERSIGHT** 

**ENTERPRISE** LEGAL **MANAGEMENT** 

Significant Acquisition Velocity Within The Space Amongst Key Players...

# Consolidator















































**BoardPad** 









(S) RiSource





2019

2021

2023

...With Ample Opportunity For Others To Follow Suit





**≜** LogicManager<sup>®</sup>



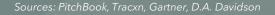








Nasdag ProcessUnity REFINITIV To Service Now SureCloud.





# ...Meanwhile The Point-Solution GRC Technology Ecosystem With Financial Industry Focus Remains Vast, Highly Fragmented And Ripe For Consolidation



































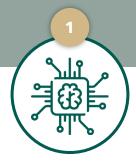






# **Multiple Trends Are Converging To Shape The Future Of GRC Technology**

AI AUTOMATION AND PREDICTIVE SOLUTIONS



\$30B+

Of total investment in Albacked Fraud Analysis & Threat Intelligence solutions in 2024 <sup>(1)</sup> NEW GOVERNANCE CHALLENGES



25%

Of leaders believe their company is prepared to address governance & risk issues related to AI adoption (2) IMPORTANCE OF CYBERSECURITY



\$87B

Spending in the cybersecurity industry in 2024 (3)

ESG REGULATORY ENVIRONMENT



53%

Of mid-market companies have integrated sustainability principles into their core business strategy <sup>(4)</sup> THIRD-PARTY MANAGEMENT



**73%** 

Of organizations experienced significant business disruptions caused by a third party provider (5)

\$38B

Global GRC Software Market Size In 2024 (6)

85%

Of Investors Consider ESG Factors When Making Investment Decisions <sup>(7)</sup>

\$13B

Losses Due To Cyber Attacks In 2023 (8)



# **Key Trends In Governance, Risk & Compliance Technology**

1

#### AI AUTOMATION & PREDICTIVE SOLUTIONS

- GRC solutions have developed from "nice-to-have" to "mission-critical must-have" solutions with AI fueling automation processes and further accelerating the shift from reactive to predictive technologies
- Regulatory environments as well as risk factors are becoming more complex and the amounts of data that organizations have to process are skyrocketing. Al solutions not only handle large, complex datasets, they help organizations identify patterns and predict risk issues in real-time
- The automation of data collation assists with accurate and timely compliance reporting (e.g., SASB, TCFD, IFRS1)



Al-driven GRC technology is projected to save businesses **\$1.2B** in compliance-related expenses in 2024



By 2025, **over 50%** of large enterprises are projected to use Al and Machine Learning to run continuous compliance checks

#### DEEP DIVE: INCORPORATING AUTOMATION & ALINTO GRC

#### The Current Status:

- As the importance of a comprehensive GRC policy framework continues to rise for most businesses, management teams are struggling with manual business processes spread across emails, spreadsheets, and other methods of record-keeping
- Within the Capital Markets niche, particularly within Investment Management, several vendors are developing solutions that incorporate a number of digital automation tools such as Business Process Management (BPM), Robotic Process Automation (RPA) and Machine Learning (AI)

# The Innovator: SS&C Technologies



- SS&C provides outsourced regulatory services to alternative investment managers for global regulations. This year, the company combined the Robotic Process Automation capabilities with their Business Process Management and other process automation solutions to create a new segment named Intelligent Automation & Analytics
- By applying intelligent automation within their internal fund administration operations to automate tasks like data aggregation, reconciliation and record-keeping, SS&C is notably speeding up the process of completing regulatory requirements. The management recently relayed that they have deployed 1,700 digital workers internally to automate over 1,400 processes and that this has generated internal savings of over \$100M



#### **Our Assessment And Outlook**

- Most scale providers of Business Process Management will reduce their internal costs and speed the completion of routine, high volume, regulatory requirements
- From recent dialogues, we know that many companies have moved forward on the learning curve and are ramping up new tools more quickly



# **Key Trends In Governance, Risk & Compliance Technology (Cont'd)**

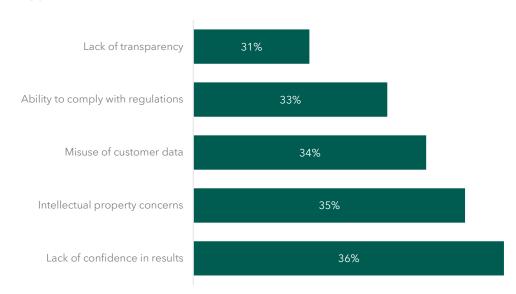
2

(2) Statista (2024)

#### NEW GOVERNANCE CHALLENGES

- The hype and rapidly increasing presence of AI solutions leads to new governance challenges for organizations, and few are feeling prepared
- Governments around the globe are developing new regulatory frameworks with the numbers of laws containing the term "AI" growing from 25 countries in 2022 to 127 in 2023. This trend is further showcased by the "AI Act", which was passed by the European Parliament and is adding further complexities for companies using AI
- Al-enabled solutions create new internal and external governance challenges, especially when it comes to data protection and critical technology infrastructure (e.g., GDPR law, Al Act)

#### **Biggest Concerns Related To Al Governance** (1)



#### IMPORTANCE OF CYBERSECURITY

- Organizations face a growing number of risks and uncertainties; especially cyber threats test the resilience of organizations with losses due to cyberattacks amounting to \$13B in 2023
- With ~90% of data breaches caused by human error, companies need solutions that monitor, detect and investigate internal fraud or suspicious patterns by screening large volumes of data and automating processes
- A cybersecurity GRC framework can improve how organizations manage cybersecurity risks while meeting regulations and industry standards. The framework should cover the following:

#### Compliance



Adhere to cybersecurity regulations and standards by understanding and applying compliance control mechanisms

#### **Risk Management**



Identify cybersecurity risks to subsequently apply mitigation strategies, monitor efficacies and conduct risk assessments

#### Governance



Define policies, procedures and guidelines as well as roles and accountability for cybersecurity

#### **Controls & Monitoring**



Implementation of operational and technical controls as well as continuous monitoring processes

# Spending On Cybersecurity Worldwide From 2017 To 2024 (2)

(\$ in Billions)

34 37 41

55 60

71 79 87

2017 2018 2019 2020 2021 2022 2023 2024

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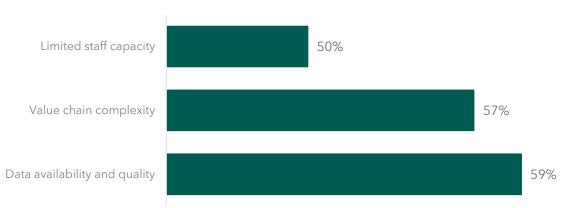
# **Key Trends In Governance, Risk & Compliance Technology (Cont'd)**

4

#### ESG REGULATORY ENVIRONMENT

- While large organizations have been at the forefront of adapting to ESG reporting requirements, mid-sized companies are picking up and showcasing that ESG matters have become a critical agenda item for organizations to manage and track
- Reduced visibility due to growing network of vendors in the supply chain, increasing number of incidences and size of penalties as well as growing stakeholder expectations put pressure on GRC teams to implement ESG risk management and monitoring processes
- Due to the growing complexity and regulations, organizations are implementing technology solutions to proactively manage risk exposure

# Most Important Challenges With ESG Reporting, Global (1)



# 5

#### THIRD-PARTY MANAGEMENT

- Organizations are increasing reliance on third party providers and have experienced significant business interruptions in the last years leading to a focus on continuous monitoring and risk management instead of periodic assessments
- The negative experiences of organizations has led to a shift in third party management, which traditionally relied on a combination of periodic assessments and reactive measures and now is turning to technology solutions that enable realtime monitoring and proactive measures
- Al and Machine Learning will further fuel the shift in third party management strategies and enable predictive risk strategies



71% of organizations report their third-party network contains more third parties than it did three years ago



Vendor risk management has never been more important with over 60% of firms reporting increased third-party involvement



52% of companies have moved from periodic assessments to real-time third-party monitoring



# Regulatory Change In Focus: Tailored Shareholder Reports And The Near-Term Impact

# **Monitoring Regulatory Changes In The GRC** Space



Our team tracks rulemaking and regulatory trends that affect regulatory compliance for public companies and investment managers. The following changes and potential changes have broad implications for the GRC landscape





Reporting On Alternative

# **Regulatory Change In Focus**



#### **Tailored Shareholder Report**

New regulation around tailored shareholder reports for Mutual Funds and ETFs in the effective since July 2024

#### **Key Changes**



The Tailored Shareholder Report rules provided for a new format for a Summary Disclosure Document, which gives investors key fund information in a short-printed notice



Permits investment fund providers and ETFs to make periodic reports available on the fund company's website instead of mailing printed copies of the reports

# **The Near-Term Opportunity**



The new rules require most investment companies to significantly re-format their annual and semi-annual reports





Reports must be sent out on an individual share class basis (rather than one report covering all fund)





Many funds have two to five share classes, resulting in a much higher volume of documents / filings

**Covered Companies That Are Expected To Profit From The New Regulation** 





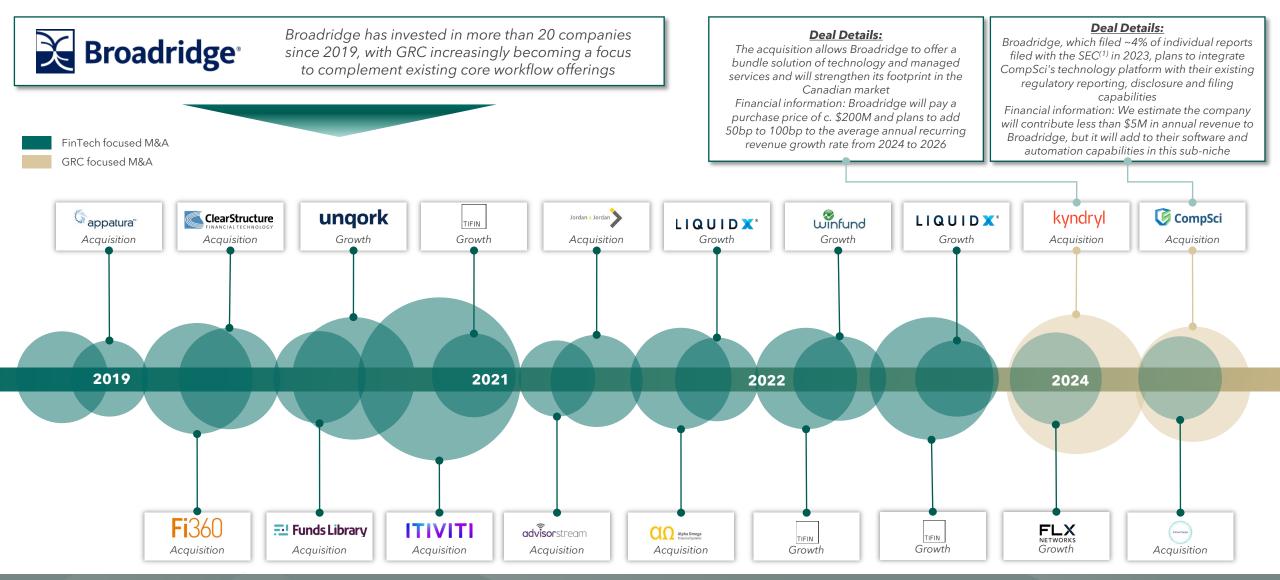








# **Increasing Spotlight On GRC Within The Financial Technology Landscape**





There are a number of GRC businesses delivering exceptional, innovative GRC solutions

Name

# **BEHAVOX**

**Ownership** 

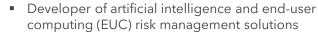








- Leading provider of Al powered archiving, compliance and security solutions
- Delivers real-time integration of complex data sources, enabling clients to detect market abuse and fraud



- Tools helping identify, evaluate, and mitigate risks inherent in end-user computing applications
- Leading environmental, social and governance (ESG) data management platform and advisory practice
- Platform offers a streamlined reporting framework that helps companies navigate the ESG landscape effectively
- Developer of market leading regulatory technology solutions coupled with complimentary advisory practice
- Combination of technology and professional services enables client to meet complex requirements
- All in one compliance management platform for financial institutions
- Tools enable managing potential conflicts from activities of employees, third parties and the company



The Behavox platform, backed by innovative technology, enables real-time compliance and security solutions for complex challenges across various industries. With its scalable architecture, holistic data coverage, Al-backed features and real-time monitoring, Behavox is positioned as a standout solution

CIMCON offers the leading solution for end-user computing risk management, enabling better controls and preventions. With its unique positioning in a focused subsegment and its longstanding expertise in EUC, CIMCON offers the industry-leading tool tailored to unique EUC challenges with strong integration capabilities

Novata provides a unique solution to collect ESG data, collaborate across teams and improve the sustainability performance of organizations. The combination of a user-friendly platform with robust ESG frameworks and adjacent advisory services, makes it a unique all-in-one ESG solution

The industry-leading combination of technology and specialist consulting enables clients to navigate the most challenging regulatory environments. Novatus Global's customized approach backed by award-winning technology and advisory solutions enables truly customized solutions for every customer

The MCO platform provides a holistic solution to effectively manage and mitigate compliance risk for financial institutions. Due to its longstanding regulatory expertise, a comprehensive and customizable platform and solution scalability, MCO is one of the industry leaders in the compliance management space





**Private** 















**Private** 

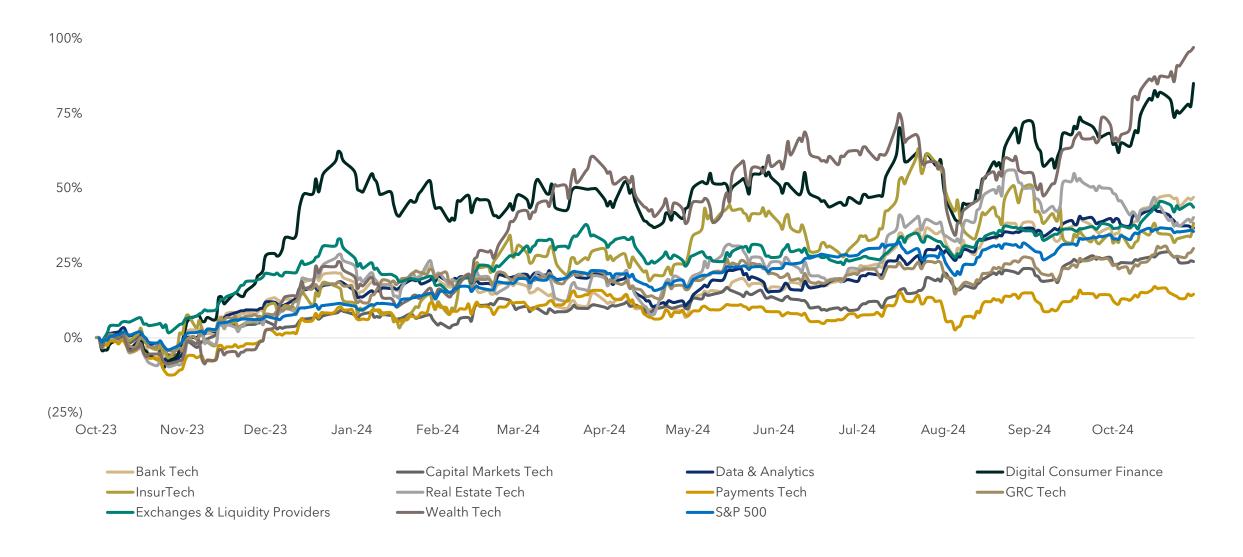




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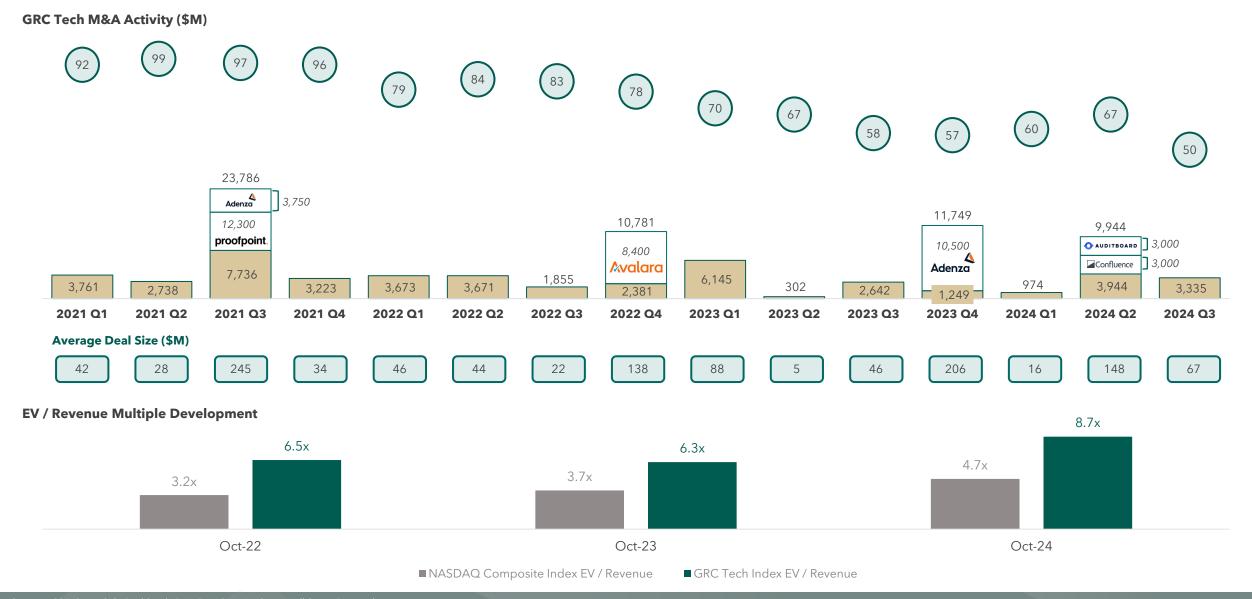


# Market Values Across All FinTech Verticals Have Experienced A Gain





# **GRC Tech M&A Deal Activity Is Slowly Rebounding and Valuations Are Above 2022 Levels**





# **Public Market Valuation Metrics For The Broader GRC Space**

	Price			Marke	t Value	Valuation Multiples			Growth		Margins		
	52 week		As of	Equity Enterprise		EV/Revenue		EV/EBITDA		Revenue		EBITDA	
GRC Tech	Low	High	10/31/2024	Value	Value	CY 24	CY 25	CY 24	CY 25	CY 24	CY 25	CY 24	CY 25
RELX	\$36	\$48	\$46	\$85,097	\$93,680	7.6x	7.2x	19.4x	18.4x	6.1%	4.9%	39.0%	39.2%
Thomson Reuters	123	174	164	73,794	74,946	10.3x	9.6x	26.9x	24.7x	7.1%	6.9%	38.3%	39.0%
Fidelity National Information Services	50	92	90	49,671	59,270	5.8x	5.6x	14.3x	13.6x	3.5%	4.3%	40.7%	41.2%
MSCI	440	632	571	44,898	49,035	17.2x	15.7x	28.7x	26.0x	13.0%	9.2%	59.8%	60.4%
Experian	32	51	49	44,436	48,558	7.8x	7.5x	18.5x	16.8x	(10.6%)	4.7%	42.2%	44.4%
Verisk Analytics	217	287	275	38,793	41,599	14.4x	13.5x	26.4x	24.4x	7.4%	7.3%	54.7%	55.2%
Equifax	171	310	265	33,369	38,510	6.7x	6.0x	20.8x	17.1x	8.4%	11.9%	32.4%	35.3%
Wolters Kluwer	125	176	168	40,040	43,185	6.7x	6.3x	20.8x	19.0x	4.9%	6.4%	32.1%	33.0%
NICE	152	263	176	11,310	10,692	3.9x	3.5x	11.5x	10.2x	14.8%	11.6%	34.0%	34.5%
Fair Isaac	880	2,104	1,993	49,321	51,316	29.2x	25.3x	N.M.	44.4x	13.4%	15.3%	54.2%	57.1%
Temenos	61	104	69	5,261	6,059	5.8x	5.5x	14.4x	13.3x	3.8%	6.8%	40.6%	41.1%
Workiva	65	105	80	4,406	4,166	5.7x	5.0x	N.M.	N.M.	15.6%	15.3%	4.7%	6.7%
FD Technologies	11	23	22	694	727	2.3x	2.1x	28.1x	23.0x	(1.7%)	6.9%	8.0%	9.2%
3rd Quartile						12.4x	11.5x	26.9x	24.6x	13.2%	11.7%	48.2%	49.8%
Median						6.7x	6.3x	20.8x	18.7x	7.1%	6.9%	39.0%	39.2%
Mean						9.5x	8.7x	20.9x	20.9x	6.6%	8.6% 5.7%	37.0%	38.2%
1st Quartile						5.8x	5.2x	14.4x	14.4x	3.6%	5.7%	32.2%	33.8%



Date Announced	Space	Target	Acquirer(s) / Investor(s)	Target Business Description					
30-Oct-2024	Regulatory Services / Content	€ FullCircl	<b>III</b> ncino.	Developer of a SaaS platform to remove the regulatory and verification roadblocks	\$135				
24-Oct-2024	AML / Fraud	effectiv	Socure.	Developer of a fraud prevention platform for transaction assessments	\$136				
15-Oct-2024	Regulatory Services / Content	<b>CG3-1</b>	Regnology	Developer of regulatory capital compliance software for the financial industry	NA				
24-Sep-2024	Onboarding / KYC / FATCA	<b>ZignSec</b>	Risk Solutions	Developer of an onboarding, KYC and AML software platform	\$30				
05-Sep-2024	Investment Management Regulatory Compliance	IntegriDATA	INDUS VALLEY PARTNERS	Developer of fintech software intended for the private equity and hedge fund operations	NA				
21-Aug-2024	Other GRC	<b>Safe</b> Sign Technologies	THOMSON REUTERS	Developer of a legal LLM platform intended to make legal advice services accessible to all	NA				
08-Aug-2024	AML / Fraud	PYTHAGORAS	MCO Management	Provider of compliance and client management solutions intended for know your customer and anti-money laundering management	NA				
05-Aug-2024	Hedge Fund Compliance Services	PHOENIX AMERICAN (Fund Administration & Agent Business)	VISTRI	Provider of fund administration and transfer agent services including compliance	NA				
25-Jul-2024	Regulatory Services / Content	ENCORE COMPLIANCE	ACA)	Provider of Information technology services intended to serve the financial industry with cutting-edge Generative AI technology for investment research	NA				
22-Jul-2024	Other GRC	H henchman	LexisNexis*	Developer of a legal technology platform designed to help lawyers recycle, share, and improvise the clauses	NA				
12-Jul-2024	AML / Fraud	<b>/</b> adolus	EXIGER	Developer of a cybersecurity SaaS platform intended for industrial and medical systems	NA				
08-Jul-2024	AML / Fraud	挺 VERSED.AI	EXIGER	Developer of a SaaS-based platform designed for the extraction of supply chain intelligence to monitor risk	NA				
02-Jul-2024	Regulatory Services / Content	RISK	MAIN CAPITAL PARTINERS	Developer of a cloud-based fintech platform designed to produce an instantaneous risk classification and documentation of financial instruments	NA				
18-Jun-2024	Other GRC	SUSTAIN @ LIFE	Workíva	Developer of a sustainability management software designed to give companies the tools and guidance to operate sustainably	\$100				
05-Jun-2024	Other GRC	Confluence	<b>CLEARLAKE</b>	Developer of a financial services data management platform including risk management	\$3,000				



# **Select GRC Tech Transactions (Cont'd)**

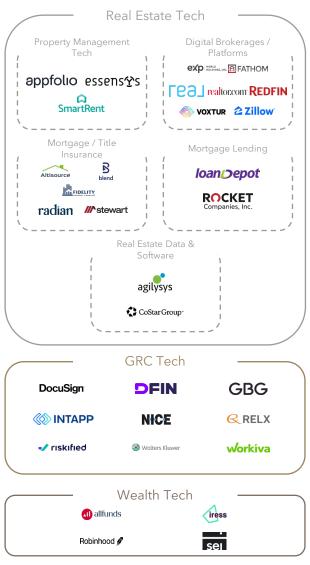
Date Announced	Space	Target	Acquirer(s) / Investor(s)	Target Business Description	EV (M)
02-May-2024	Compliance Consulting	KROLL (Luxembourg Management Company)	VISTRA 🚩	Provider of management company services intended to manage the regulatory compliance obligations	NA
23-Apr-2024	AML / Fraud	Comply Advantage	<b>socii</b> andreessen. <b>capitai</b> horowitz	Developer of a financial crime risk data and detection platform	NA
08-Apr-2024	Onboarding / KYC / FATCA	<ul><li>onfido</li></ul>	ENTRUST	Developer of a verification platform intended to automate the identity verification process	NA
05-Mar-2024	Regulatory Services / Content	SITEQUEST	RED OAK Compliance Software	Developer of compliance monitoring and website surveillance software designed for financial firms to meet their regulatory supervision obligations	N/A
29-Feb-2024	AML / Fraud	EXIGER	CARLYLE INSIGHT PARTNERS	Provider of technology-enabled risk and compliance services intended to help heavily regulated corporations	N/A
24-Jan-2024	AML / Fraud	GLOBAL	QUALITAS	Developer of anti-money laundering (AML), know-your-customer (KYC) and authentication workflow software	N/A
16-Jan-2024	Onboarding / KYC / FATCA	Blacksmith	encompass the full petition, last	Provider of a KYC process catering to the financial industry	N/A
16-Jan-2024	Onboarding / KYC / FATCA	( COORPID	© encompass	Operator of a digital vault platform intended for storing and sharing know-your-customer (KYC) information	N/A
15-Nov-2023	Other GRC	EUZ	THOMABRAVO	An international cloud software provider in Corporate Compliance, Investor relations, and ESG	\$466
01-Nov-2023	Other GRC	Trove Research	MSCI 🌐	Operator of a specialist data, analysis, and advisory firm intended to provide data and intelligence on corporate climate commitments	\$37
01-Nov-2023	Investment Management Regulatory Compliance	Adenza	Nasdaq	Developer of cloud-enabled front-to-back technology and GRC software intended for financial markets	\$10,500

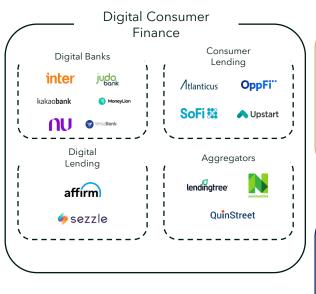


# Our Sector Expertise Across The FinTech, Data and Analytics Ecosystem Is Broad & Deep

Illustrative Representation Of Our FinTech, Data & Analytics Public Comparable Sets





















# Govenda, A Portfolio Company Of Growth Street Partners, Has Been Acquired By Onboard

# **Background**

Founded in 2014 as BoardBookit and headquartered in Pittsburgh, Govenda stands at the forefront of technology platforms for corporate governance management. The company equips corporate boards, C-suites, and organizational committees with the most advanced technology, congregating all workflows for governance management in a single portal to reduce compliance risks and improve decision-making. The intuitive, Al-effectuated boardroom experience has garnered more than 600 customers and is trusted amongst multiple industries, including financial institutions, healthcare, higher education, and trade associations.



### **Overview of Transaction**

Govenda expands OnBoard's technological board management capabilities and their ability to enhance customer experiences, which are vital as board-led organizations continue to face challenges from global uncertainty and rising stakeholder expectations. The acquisition begins a future of combining the unique capabilities of Onboard and Govenda to achieve more for their customers, with advanced Al analytics and real-time collaboration tools.

#### **Our Role**

D.A. Davidson served as exclusive financial and strategic advisor to Govenda. Davidson worked hand-in-hand with the founders, management team, and Growth Street Partners, leveraging its domain expertise to conduct a targeted M&A process that provided Govenda with competitive interest from the most relevant strategics and top tier financial sponsors. The transaction represents a highly successful outcome for the Company and its shareholders as well as D.A. Davidson's technology investment banking group.

"Our combination with OnBoard creates the most innovative Board solution on the market. The team at D.A. Davidson provided critical, strategic advice and senior-level attention from our earliest meeting through close. We are thankful for our partnership with their team and believe their industry expertise and buyer relationships played a critical role in our success"

- Marion Lewis, Co-Founder and CEO of Govenda



# **Intuition Systems Has Been Acquired By Government Brands**

# **Background**

Based in Jacksonville, FL, Intuition Systems provides transaction monitoring and record keeping solutions for state regulatory bodies. Through their subsidiary, Intuition College Savings, the company provides full front-to-back, tech-enabled servicing in the 529 prepaid, ABLE and savings plan space. Through their subsidiary, Veritec Solutions, the company delivers transaction monitoring, compliance and recordkeeping solutions for government entities in the non-bank consumer credit and medical marijuana spaces.



### **Overview of Transaction**

Combining Intuition Systems with Government Brands is another step in Government Brands' continued growth and commitment to delivering industry-leading and differentiated solutions to the various value chain centers across the government space. The addition of Intuition Systems brings market-leading transaction monitoring and recordkeeping solutions to more comprehensively serve clients.

#### **Our Role**

D.A. Davidson served as the exclusive financial advisor to Intuition Systems. Davidson worked closely with management and private equity backer, Continental Investors, to conduct a targeted M&A process, resulting in the entering of a definitive agreement with PSG and TPG-backed Government Brands. Government Brands is a leading provider of comprehensive, vertically-focused, solutions for government entities that enhances and accelerates revenue collection, better engages the public with governments, and delivers enterprise level offerings that simplify court management, tax reporting, and accounting processes.

"The D.A. Davidson team proved to be the right advisor to help lead us towards a successful outcome. The team's relentless dedication, deep domain expertise and tact strategic advice was vital to us getting to where we are now - and we're looking forward to the next leg of the journey."

- Steve Settles, CEO of Intuition Systems



# Protecht Group Has Received A Significant Growth Investment From Arrowroot Capital

# **Background**

Protecht has been redefining the way the world thinks about risk management with the most complete, cutting-edge, and cost-effective SaaS solution in the governance, risk and compliance (GRC) market. Based in Sydney, Australia and founded in 1998, the business has been providing world-class service to over 300 clients across the APAC, EMEA, and North America regions.

With ever increasing regulatory and compliance concerns, Protecht helps companies increase performance and achieve strategic objectives through better understanding, monitoring and management of risk. It provides the complete risk solution, comprised of world-class enterprise risk management (Protecht.ERM), compliance, training and advisory services to large government organizations, key regulators and businesses of all sizes across the world.

# PROTECHT Redefining Risk

has received a significant growth equity investment from



FINANCIAL ADVISOR

#### **Overview of Transaction**

We had the advantage of knowing both the industry and the players including financial sponsors that have targeted the GRC industry for investment. We organized a dedicated team to work closely with Management to identify strengths and weaknesses of the Company, and to develop materials that would seamlessly communicate Protecht's story, growth potential, strategy and financial projections.

# **Our Role**

We served as exclusive financial advisor to Protecht, a leader in enterprise risk management, in securing a significant growth equity investment from Arrowroot Capital.

"D.A. Davidson's technology investment banking team played a critical role in advising us through all aspects of the capital raising process and helping us to secure this significant growth investment for Protecht. As our financial advisor, they took the time necessary to understand our business and the space we operate in, and pair our success with their impressive buyer knowledge and relationships, transaction expertise and end-to-end execution capabilities to achieve an incredible outcome for Protecht"

Bryan Derbyshire, Founder, Chairman & CEO of Protecht





# **Aquiline Capital Partners Has Invested In Fenergo**

# **Background**

Founded in 2012, Fenergo is an award-winning Client Lifecycle Management software solutions provider. It offers client and counterparty data management, regulatory compliance management, and client onboarding lifecycle management solutions to

banking clients. In 2015, Fenergo made its debut on the RiskTech100®, the list of the top 100 risk technology providers in the world. The company is headquartered in Dublin, Ireland.

We are one of the most active investment banking advisory firms in the financial technology and Governance, Risk and Compliance (GRC) sectors and are very familiar with Fenergo and the competitive landscape it operates in.

Aquiline Capital Partners is a New York-based private equity firm investing in financial services in industries such as banking and credit, financial technology and services, insurance, and investment management and markets. Aquiline Capital Partners has invested more than \$2B since 2005 in middle-market financial services businesses in North America and Europe. Its portfolio of companies span the banking and credit, financial technology and services, insurance, and investment management and markets industries and include startups, growth equity and buyouts, corporate carve-outs, consolidations, and turnarounds.

# **Overview of Transaction**

Insight and Aquiline acquired a majority stake from the founders, management and institutional investors.

Marc Murphy, the CEO, along with other senior management, board members and institutional holders re-invested alongside Insight and Aquiline, with Mark Murphy continuing as CEO. Insight and Aquiline will support Fenergo in accelerating its international expansion into new geographies and markets, as well as further developing its compliance and regulatory software solutions.

Insight Venture Partners is a global private equity and venture capital firm investing in growth-stage software, e-commerce, internet and data-services. Since its inception, Insight has raised more than \$8B and invested in more than 200+ companies. Aquiline Capital Partners is a specialist investor in Financial Technology and Financial Services. Aquiline has invested over \$2B since 2005 in 30 mid-market financial services businesses.

## **Our Role**

Our thorough understanding of the marketplace, competitors and potential follow-on acquisition opportunities enabled the firm to provide valuable support to Aquiline throughout the deal process. We conducted financial analysis, a review of Fenergo management's business plan and financial forecasts, a competitive benchmarking analysis, a market share analysis and aided in the identification of potential follow-on acquisition opportunities. We are pleased to have advised Aquiline on this very important transaction.





# **Advise Technologies Has Been Acquired By Compliance Solutions Strategies**

# **Background**

Headquartered in New York NY, Advise was established in 2010 to help leading investment firms manage automate reporting requirements in an ever growing, fast moving and increasingly complex global regulatory environment. Its intuitive, easy to use platform helps automate regulatory reporting such as Form PF, AIFMD, CPO-PQR and Form ADV while maintaining complete transparency, accuracy and reliability required by global regulators and authorities.

After six successful years of growth, Advise determined that partnering with a financial sponsor would be a logical step in the company's evolution. Advise ultimately chose to hire us as a result of our experience, domain expertise and track record of success advising firms in the GRC sector.

# has been acquired by Complemes Salitions Storegies a portfolio company of CIP CAPITAL SELL-SIDE ADVISOR

#### **Overview of Transaction**

We had the advantage of knowing both the industry and the players including financial sponsors that have targeted the GRC industry for investment. We organized a dedicated team to work closely with Management to identify strengths and weaknesses of the Company, and to develop materials that would seamlessly communicate Advise's story, growth potential, strategy and financial projections.

After careful consideration of several alternatives, Advise chose to partner with Compliance Solution Strategies ("CSS"). The CSS platform was financed by CIP Capital, a growth-oriented, middle-market private equity firm. The platform, in conjunction with two other acquisitions, Ascendant Compliance Management and The MoneyMate Group, will result in a global platform that provides a comprehensive technology-enabled offering encompassing regulatory reporting, data management, outsourced compliance management services, compliance workflow tools, shareholding disclosure, trade monitoring, trading analytics and cybersecurity solutions.

#### **Our Role**

We advised the company through all phases of the process from preparation through negotiations, due diligence reviews and the closing providing guidance on matters such as partner selection, valuation, structure and key terms. We worked diligently with the company to help the company craft materials, initiate conversations, negotiate alternative offers with multiple parties and manage the due diligence process. We acted as exclusive strategic and financial advisor to the shareholders and managers of Advise Technologies.

"We would like to thank the D.A. Davidson team. They brought a deep understanding of the industry, and their expertise was critical in helping us navigate through this strategic transaction. We are very excited about Advise's future within this new structure."

Doug Schwenk, Founder and CEO of Advise Technologies



# Alacra, Inc. Has Been Acquired By Opus Global, A GTCR-Backed Company

# **Background**

Alacra, Inc. is a leading provider of Know Your Customer (KYC), Anti-Money Laundering (AML) and Reference Data business information solutions, serving financial institutions worldwide. The company leverages business information from more than 175 unique databases in its workflow solutions to help clients more efficiently and consistently onboard clients, screen clients, and manage vendor risk and front office business research. The company was founded in 1996 by its management team and backed by several well-known investors.

The governance, risk and compliance (GRC) market in which the company operates has garnered significant attention from industry leaders and financial sponsors alike as financial institutions face increased scrutiny from regulators and fines and penalties are issued. Over the years, we advised the company several times as it contemplated acquisitions and grew. And as it grew, the company garnered interest from several potential suitors. By 2014 the company's workflow applications were enabling approximately 300,000 end users at more than 200 financial institutions, professional service firms and corporations to find, organize, analyze and present mission-critical business information.

# **Overview of Transaction**

In 2012 and 2013, there were several soft approaches to the company about combing but the Alacra board was inclined to wait until early 2016 to sell the company, at which point they expected to run a formal auction process. By that time, they expected that a new product line would have had an opportunity to mature and contribute. In early 2014, the company was approached by a large international technology firm more aggressively proposing acquisition. Management indicated that they were open to the combination and worked well with the suitor's team. The Board asked us to advise. However, after several rounds of discussion it became clear that the parties were far apart on expected value.

In early 2015, Alacra was approached by another potential strategic acquirer - GTCR-backed Opus Global Holdings, LLC. Led by industry veteran Doug Bergeron, and backed by more than \$500 million in committed capital, Opus Global was seeking to build a powerhouse in the GRC market. They had acquired Hiperos in July 2014 and believed the combination of Hiperos with Alacra would create an even stronger competitor in the growing market. While the Board thought that the timing might still be early to reap the desired value, Management agreed that the combination could make strategic sense. Alacra's board of directors had an important decision to make - negotiate with Opus Global or run a formal sale process. The Board again asked us to advise. On September 30, 2015, Alacra was sold to Opus Global Holdings, LLC. The financial terms of the transaction were not disclosed.

# **Our Role**

We acted as the exclusive strategic and financial advisor to Alacra. We worked with the company's management, shareholders and legal advisors to negotiate terms, determine the best structure, manage an efficient due diligence review process, resolve a series of critical issues, forge compromise and bring the complex transaction to closure.



approach to overcoming hurdles we never would have gotten it completed." Steven Goldstein, Co-Founder and CEO of Alacra

"The D.A. Davidson team was absolutely invaluable in quiding us through every aspect of this transaction. Without their expert strategic and financial counsel; continuous daily leadership; and creative



# **Aquiline Capital Partners Has Acquired RIA In A Box**

# **Background**

Founded in 2005, New York based RIA in a Box LLC ("RIA in a Box"), has become a market leader in providing SaaS-based compliance solutions to Registered Investment Advisors ("RIAs"). The company serves more than 1,600 RIA clients at the State and SEC-registration levels. RIA in a Box's proprietary platform helps these RIAs navigate regulatory compliance challenges, improving workflows, and visibility.

Having advised on more than a dozen recent transactions in the wealth management technology space, we were very familiar with RIA in a Box and the competitive landscape in which it operates and had been in contact with the Company since 2011 when it transitioned to the current management team as part of its acquisition by Search Fund Partners, a search fund.

Late in 2017, we became aware that RIA in a Box was considering strategic options, and approached Aquiline Capital Partners ("Aquiline") as a potential partner. We believed Aquiline, with its track record of helping portfolio companies achieve success in capital markets, compliance and wealth management technology, would be an excellent partner to help take RIA in a Box's business to the next level. Aquiline agreed - and engaged us as its financial and strategic advisor to pursue RIA in a Box.

# **Overview of Transaction**

On May 22, 2018, 10-days after entering into exclusive negotiations, private equity funds managed by Aquiline Capital Partners acquired a significant majority interest in RIA in a Box.

The terms of the transaction were not disclosed.

#### **Our Role**

Our thorough understanding of the marketplace, competitors and potential follow-on acquisition opportunities enabled the firm to provide valuable support to Aquiline throughout the deal process. We put together a financial model to support Aquiline's analysis, conducted a review of RIA in a Box management's business plan, orchestrated due diligence reviews and helped Aquiline with bidding. We are pleased to have advised Aquiline on this very important transaction.





# **SMARTS Group Has Been Acquired By Nasdaq OMX**

# **Background**

SMARTS Group, a fast-growing, privately-owned company based in Sydney, Australia, is a global leader in providing market surveillance technology for stock, bond, commodity and derivatives exchanges; national regulators; and securities brokerage firms around the world. The company's products allow exchanges, regulators, brokers and others to detect patterns that may suggest insider trading and other forms of market manipulation. Their proprietary technology allows these users to collect massive amounts of trading-related data from disparate sources and analyze that data in real time using sophisticated data mining and data visualization tools. At the time of the transaction, twenty-two of the world's securities exchanges; seven of the world's most sophisticated regulators; and nearly fifty of the world's leading securities brokerage firms ("brokers") relied on SMARTS' technology to insure the orderly conduct of securities markets.

Over the years, SMARTS had been approached by a number of parties interested in some form of a combination or investment - venture capital and private equity players, bankers and industry participants all had indicated interest.

Finally, the SMARTS Board concluded that they were open to a number of strategic options ranging from an IPO to a minority investment to a sale of the entire firm, if the value was above a significant threshold. That is when they asked us to help them identify and evaluate these various strategic options.

# **Overview of Transaction**

We organized a team to fly to Sydney to manage the process. The team worked with Management to be able to present the firm in the best light to multiple constituencies; led preparations for due-diligence reviews; identified key strengths and weaknesses, and worked with the company to strengthen those weaknesses before presenting to outside parties.

NASDAQ OMX was a natural fit and the firm was particularly interested in SMARTS. This interest was driven by the fact they were not only a leader in operating securities exchanges around the world, but they were also a leader in the provision of exchange technology to other exchanges around the world. Since they were already utilizing SMARTS technology, they foresaw the need for all exchanges which made the pursuit very compelling.

Approximately seven months after engaging us, SMARTS Group agreed to be acquired by NASDAQ OMX. The company will continue to be based in Sydney where it will be central to NASDAQ OMX's strategy to diversify its commercial technology business and enter the broker surveillance and compliance market. SMARTS is now part of the NASDAQ OMX Market Technology business, which is based in Sweden and delivers technology to over 70 marketplaces in more than 50 countries.

# **Our Role**

We managed the process, assisted in the negotiations and acted as exclusive strategic and financial advisor to SMARTS Group.





has been acquired by

SELL-SIDE ADVISOR



# D.A. Davidson Is A Full-Service Financial Services Platform

# About **D.A. Davidson**

D.A. Davidson provides investment banking, wealth management, nationally-recognized research, and advisory services - with an 87-year track record of excellence

D.A. Davidson is headquartered in Great Falls, Montana, with a growing footprint across 30 states

# Our **Differentiated Approach**

We focus on building relationships with companies we believe in, relationships in which the value greatly exceeds the total of the transactions we've completed on our clients' behalf

As a 100% employee-owned company, we don't need to rush clients to meet quarterly goals. Our vision is for the long-term

# **National Leadership Across Three Lines of Business**

#### **EQUITY CAPITAL MARKETS**

# **Executing transactions and conducting research across verticals**

Solutions backed by industry expertise and experience across including consumer, diversified industrials, financial institutions, and technology verticals

- Investment Banking
- Institutional Research
- Sales & Trading

#### **WEAL**TH MANAGEMENT

# Providing trusted advice through life's key moments

Straightforward advice and personalized strategies and solutions to help plan for, and work towards, clients' financial objectives

- Wealth & estate planning
- Retirement planning
- Investment and Portfolio Management

#### FIXED INCOME CAPITAL MARKETS

# A leader in fixed income financing and distribution

Nationally-recognized leader in raising capital through fixed income banking, distribution, and repository strategy

- Public Finance underwriting, debt financing, placement agent, and consultation
- Sales & Trading bond market investing and strategies

# Our **Results**

\$597M

N E T R E V E N U E \$65B

ASSETS UNDER ADMINISTRATION \$320M

SHAREHOLDERS' EQUITY 100%

EMPLOYEE OWNERSHIP 1,560+

EMPLOYEES

110+

OFFICE LOCATIONS



# D.A. Davidson Is One Of The Most Active Tech Banks, With 125+ Deals Closed Since 2020

#### Our **Services**

#### M&A ADVISORY

Advising clients through a range of M&A strategies including sell-side and buy-side acquisitions, mergers, and divestitures - working with both strategic and financial parties across our global network

#### PUBLIC EQUITY

Tailored public financing solutions including IPOs, ATMs, PIPEs, and Preferred Securities Offerings – distributed through hundreds of institutional relationships and a broad network to bring your story to investors

# PRIVATE PLACEMENTS

Curated private offerings to carefully selected and vetted parties, including institutional investors

# CORPORATE ADVISORY

Services for companies and executives looking for experience, product knowledge and guidance

#### Our **Industries**



# Delivering Superior Outcomes For Our Clients

125+

TRANSACTIONS

\$22B+

DEAL VALUE

50+

M&A TRANSACTIONS

60+

DEBT & EQUITY FINANCINGS



ATLANTA, GEORGIA

AUSTIN, TEXAS

BOCA RATON, FLORIDA

BOSTON, MASSACHUSETTS

CHICAGO, ILLINOIS

DENVER, COLORADO

GREAT FALLS, MONTANA

IRVINE, CALIFORNIA

NEW YORK, NEW YORK

PORTLAND, OREGON

SALT LAKE CITY, UTAH

SEATTLE, WASHINGTON

 $\mathrm{D}|\mathrm{A}|\mathbf{D}\mathbf{A}\mathbf{V}\mathbf{I}\mathbf{D}\mathbf{S}\mathbf{O}\mathbf{N}|$  international

HAMBURG, GERMANY\*

FRANKFURT, GERMANY\*

HEISINKI FINLAND

LONDON, UNITED KINGDOM\*

STOCKHOLM SWEDEN

\*MCF CORPORATE FINANCE OFFICE LOCATIONS

# **Advisory Platform Supported By Robust Transaction Capabilities**

# 1. Financial Sponsor Coverage

# Adding value at every stage of the investment

Our team works with hundreds of funds across the globe, bringing an unwavering focus to helping middle market private equity firms and family offices generate returns for their investors

# 2. Debt Advisory

# Unique solutions across the capital spectrum

Access to non-dilutive capital, providing increased flexibility to optimize capital structures across varying economic conditions



#### Tailored public markets equity financing and market connectivity

Senior-level expertise and attention providing clients flexibility through a range of solutions and hundreds of institutional relationships

- Initial Public Offerings (IPOs)
- At-the-Market Offerings (ATM)
- Preferred Securities Offerings

- Convertible Securities Offerings
- Private Investment in Public Equities (PIPEs)
- Unit Investment Trusts (UITs)

# 4. International Footprint

#### Transatlantic M&A platform and global deal experience

D.A. Davidson partners with MCF International to leverage the power of our network of decision makers and investors across the US and Europe - and have completed 250+ transactions across 27+ countries





# D.A. Davidson Has Robust Resources Dedicated To Financial Sponsor Coverage

#### Team **Overview**

Value Creation: D.A. Davidson works to deliver high-quality middle-market deal flow and impeccable execution

Robust Coverage: In-depth coverage of the financial sponsor community, from mega funds to family offices

Access: Proven relationships with decision makers unlocks client access to capital across the spectrum from equity to debt and from control to growth and minority

Trusted Partnership: A reliable, long-term partner to private equity, consistently selling deals to and for financial sponsors

# **Sell Side** Advisory













# **Buy Side** Advisory















MANAGING DIRECTOR **HEAD OF FINANCIAL SPONSORS** 



YARON REDLICH



SOLAMERE

GALLANT CAPITAL

HEARTWOOD



ALPINE





Aterian

GRAYCLIFF



CLEARVIEW

H. I. G.

SAW MILL



**ZACH ROSEN** MANAGING DIRECTOR FINANCIAL SPONSORS







Select Relationships

Battery B WRIVER

Select Relationships

ArgonautPrivateEquity

GEMSPRING

















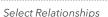














**TIM LUDWICK** MANAGING DIRECTOR FINANCIAL SPONSORS













MAINST

Salt Creek Capital



May River















PACIFIC AVENUE





# Wide-Reaching Debt Advisory Capabilities In Tune With Current Debt Markets

Our debt team offers credit market intelligence, bespoke credit financing solutions, market reach, private equity peer intelligence, industry depth and market visibility

#### Team **Overview**

Access: The Debt Advisory team maintains contacts across asset management organizations to provide solutions to our clients regardless of the situation

**Optimal Outcomes:** D.A. Davidson leverages deep industry expertise to optimize a Company's positioning and employs credit knowledge to address key risks and mitigating factors in the financing memorandum

**Optionality:** The combination of market knowledge and credit positioning allows for a multitude of financing options to meet clients' needs

Robust Coverage: Debt Advisory works with public companies, sponsorbacked companies, founder and family-owned businesses and their investors



**AMY S. JOHNSON** MANAGING DIRECTOR HEAD OF DEBT ADVISORY



STEVEN FLEISHER DIRECTOR **DEBT ADVISORY** 



**KEN KANTOWITZ** DIRECTOR **DEBT ADVISORY** 

#### **SELECT RELATIONSHIPS**



































# **Select Transactions**



































SELL-SIDE ADVISOR

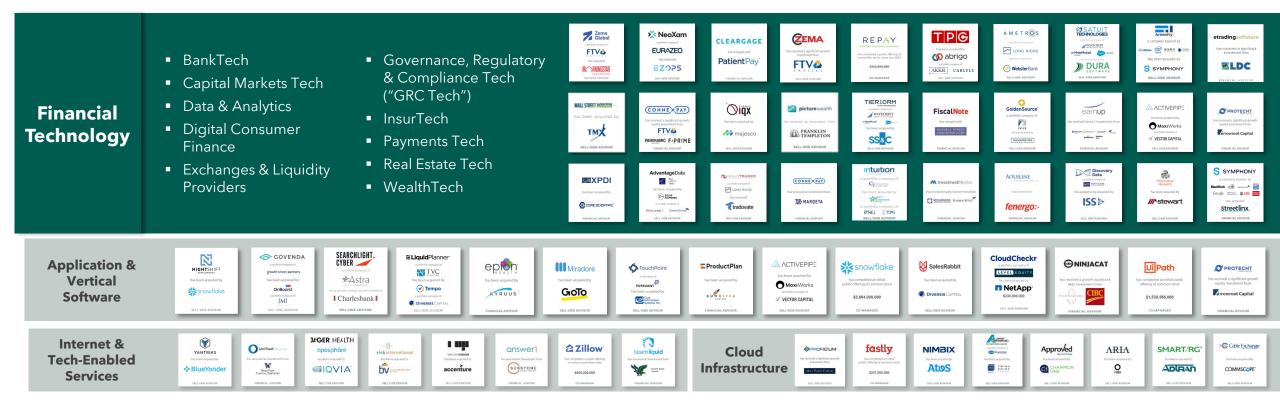
NINJACAT

has received a growth

equity and debt investment



# Our Industry Knowledge Spans The Entire Technology Ecosystem With A Deep Sector Focus



# **Bringing Scale To Your Deal**

125+

TRANSACTIONS SINCE 2020

\$22B+

IN TRANSACTION VALUE SINCE 2020

**40**+

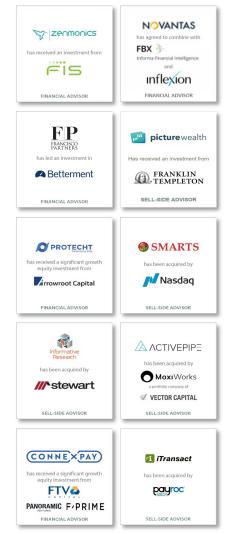
TECH-FOCUSED
INVESTMENT BANKING
PROFESSIONALS



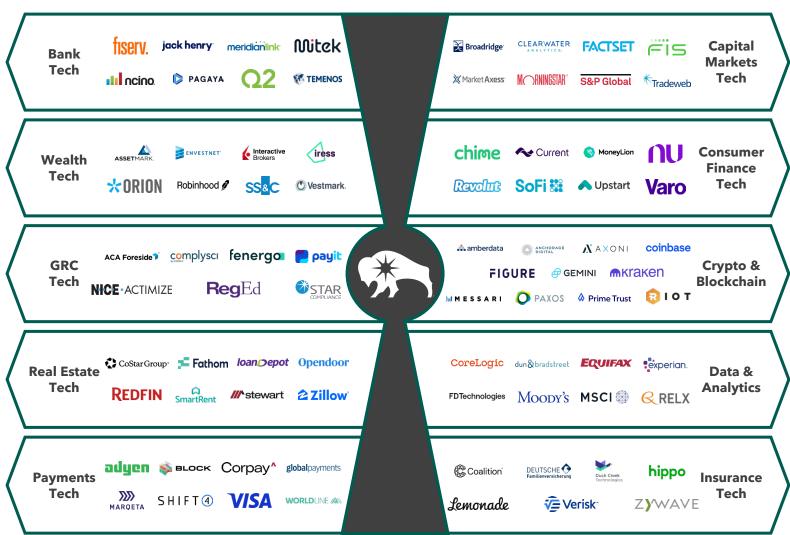
# **Broad Coverage Across The Financial Technology Landscape**

Deep relationships and transactional experience in all relevant Financial Technology sectors

# D.A. DAVIDSON CREDENTIALS



#### FINANCIAL TECHNOLOGY LANDSCAPE



# D.A. DAVIDSON CREDENTIALS















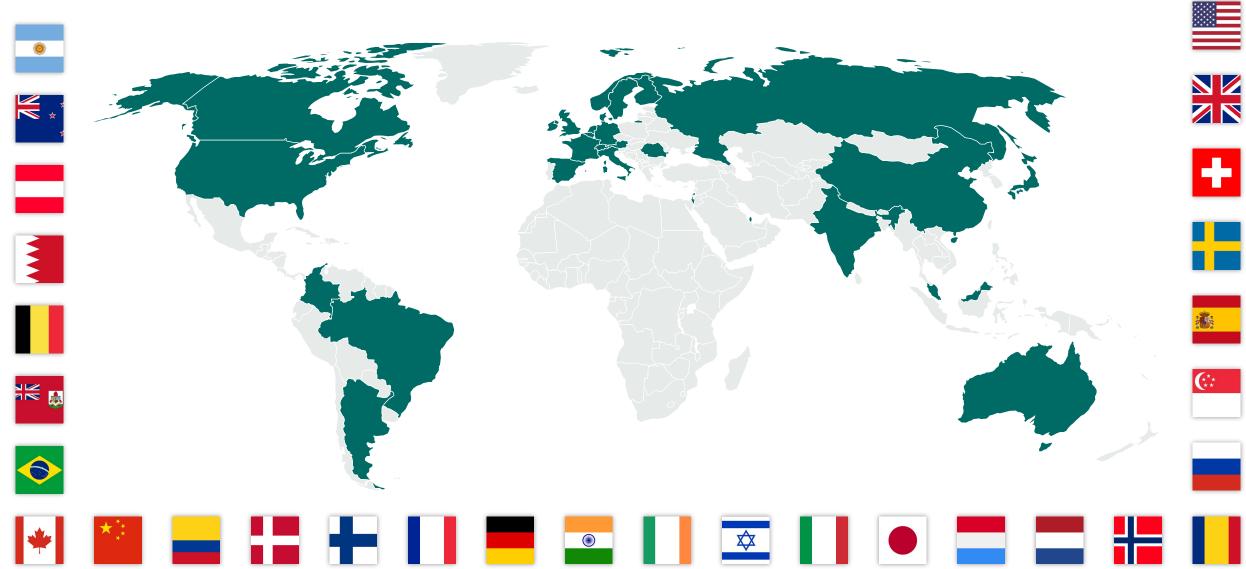






# We've Advised Buyers And Sellers Across The Globe...

The FinTech landscape is not defined geographically - nor are we









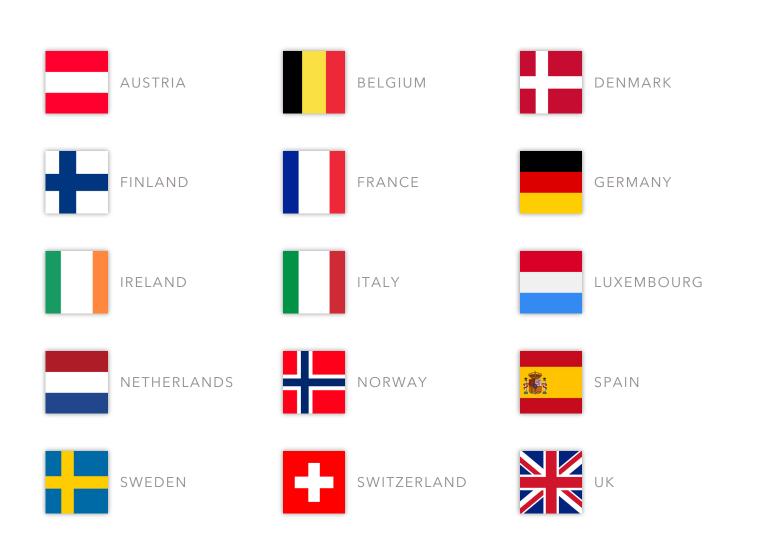








# ...Including Parties In 14 European Countries







# **Robust Team Of Highly Collaborative FinTech Specialists**



VICE-CHAIRMAN **TECHNOLOGY** 



**AALAP MERCHANT** MANAGING DIRECTOR CO-HEAD, TECHNOLOGY



MICHAEL MAXWORTHY MANAGING DIRECTOR



TOM SELBY MANAGING DIRECTOR



VICE PRESIDENT



## **Supported By The Broader Platform...**



**DEREK BELL** MANAGING DIRECTOR



**JONATHAN LEJUEZ** MANAGING DIRECTOR



**BRAD GEVURTZ** MANAGING DIRECTOR



**GREG HARTLEIN** MANAGING DIRECTOR



MANAGING DIRECTOR **EQUITY CAPITAL MARKETS** 



**EDDIE MCCARTHY** VICE PRESIDENT

**Exploit** opportunities

Anticipate outcomes

Navigate headwinds

Advice anchored by the experience of thousands of transactions

Davidson's senior bankers bring hundreds of years of experience so you can focus on running your business



**GARY MORABITO** MANAGING DIRECTOR **EQUITY CAPITAL MARKETS** 



**DAVID DOUGLAS** DIRECTOR



MATTHEW EICHENBLATT VICE PRESIDENT FINANCIAL SPONSORS GROUP



**DEREK HEINONEN** VICE PRESIDENT

# ... And An Experienced Senior Leadership Team



**PRESIDENT EQUITY CAPITAL MARKETS** 



**GREG THOMAS** MANAGING DIRECTOR CO-HEAD, TECHNOLOGY



MANAGING DIRECTOR HEAD OF DEBT ADVISORY



MANAGING DIRECTOR HEAD OF FINANCIAL SPONSORS GROUP



MANAGING DIRECTOR FINANCIAL SPONSORS GROUP



# Our Technology Group Retains Powerful And Relevant Experience Across Private And Public Markets

## **Advisory** Experience



GoldenSource<sup>®</sup>

a portfolio company of

has been acquired by

GEMSPRING

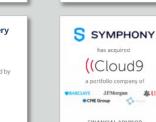
SELL-SIDE ADVISOR

























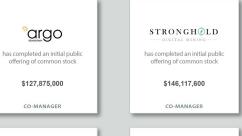




## **Capital Markets** Experience



































# **Extensive Relationships: Direct Access To Key Strategics In the Ecosystem**

Broad set of relationships with best known logos in the FinTech, Data & Analytics ecosystems

#### PROACTIVE SENIOR BANKER COVERAGE OF STRATEGIC LANDSCAPE

Direct access to senior executives and decision makers; senior bankers known for specialization and unique perspectives Provides D.A. Davidson clients unique access, not only for transaction purposes, but as extensions of corporate and business development efforts as well

D.A. Davidson works extensively within the community below and has a storied list of successful transactions involving many of them

































































































































**Select Strategic Transactions** 



















# **Extensive Relationships: With The Financial Sponsor And Growth Equity Community**

D.A. Davidson provides in-depth coverage of financial investors across multiple industries

#### **DEEP FINANCIAL SPONSOR AND GROWTH EQUITY RELATIONSHIPS**

Industry focus has built and preserved strong relationships with tech-focused sponsors and growth equity funds Provides D.A. Davidson clients unique access to a broad set of relationships with specific interest in tech sub-segments

D.A. Davidson has a storied list of successful outcomes across a variety of transactions involving sponsors and investors



































































































# **Select Financial Sponsor And Growth Equity Transactions**



















# **Preferred Advisor To Founder-Owned Companies**

CLIENT		BUYER/INVESTOR	COMMENTARY
ZEMA	<b>)</b>	FTV&	<ul> <li>We conducted a high-touch, structured two-step process catered to the most relevant financial sponsors resulting in a highly competitive process and successful outcome for the Company and its stakeholders</li> </ul>
TPG	<u> </u>	<b>⊘</b> abrigo	<ul> <li>We acted as the exclusive strategic and financial advisor to TPG Software, working closely with management and shareholders to conduct a targeted M&amp;A process that provided TPG with competitive interest from a select group of acquirers, resulting in a premium valuation for shareholders</li> </ul>
CONNEXPAY	>	PANORAMIC F.PRIME	<ul> <li>We were able to apply our deep domain expertise across payments as well as a comprehensive understanding of ConnexPay's competitive advantages to design a targeted one-step process, resulting in a \$110 million growth equity investment from FTV Capital, Panoramic Ventures and F-Prime</li> </ul>
<b>Advantage</b> Data	>	SOLVE ADVISORS	<ul> <li>With our guidance, Advantage Data sold to Solve Advisors, a global industry leader in pre-trade price transparency in fixed income markets. The deal adds to our highly successful record in generating favorable outcomes for deep capital markets fintech companies</li> </ul>
ClaimVantage	>	MAJESCO	<ul> <li>With our guidance, management vetted both minority and majority offers and agreed to sell the company to Majesco, a provider of a cloud-based software suite for the insurance industry, a portfolio company of Thoma Bravo</li> </ul>
TABS Analytics	>	BLACKSMITH APPLICATIONS	<ul> <li>We conducted an almost entirely virtual transaction, with principal management members meeting only once throughout the year for a socially-distanced work session</li> </ul>
<b>G</b> Grapevine6	>	<b>SEISMIC</b>	<ul> <li>We prepared marketing materials, conducted discussions with interested parties, managed due diligence reviews, and helped the company close a transaction with Seismic</li> </ul>
inrule	>	DPENGATE CAPITAL	<ul> <li>We leveraged our deep domain expertise in workflow automation &amp; related technologies space to conduct a methodical and disciplined competitive process involving multiple potential investors simultaneously</li> </ul>
P2 SAMPLE POWEBRALY PROGRAPHATIC	>	Cint	<ul> <li>We helped the company close a transaction with Cint that included senior positions within the newly combined entity for P2Sample's leadership</li> </ul>
<b>♦ advise</b>	>	Compliance Solvilons Strategies	<ul> <li>We managed the process and led the negotiations</li> </ul>
M&O Systems-	>	Broadridge <sup>®</sup>	<ul> <li>We were the exclusive strategic and financial advisor to M&amp;O Systems</li> </ul>

# Long And Successful History Of Working With VC And PE-Backed Companies

LEAD PE/VC BACKER	CLIENT	BUYER/INVESTOR	COMMENTARY
WAVECREST GROWTH PARTNERS  MassMutual Ventures	SATUIT TECHNOLOGIES	DURA SOFTWARE	<ul> <li>We served as exclusive financial advisor, working to conduct a successful M&amp;A process resulting in multiple LOIs</li> </ul>
intel Allstate capital SOMV STARR SIMMO VINUAL NICES NEEDER SOME STARR	Amenity	S SYMPHONY	<ul> <li>This was our second successful outcome representing an Intel Capital portfolio company, and our third successful outcome working with Symphony Communications</li> </ul>
WAVECREST GROWTH PARTNERS  MassMutual Ventures	TIERICRM by Tiert Financial Solutions	) SS&C	<ul> <li>We utilized our strong industry network and deep sector knowledge to guide WaveCrest-led Tier1CRM to a successful sale to SS&amp;C, with whom we have a strong relationship</li> </ul>
INVUS	Ç) GoldenSource	GEMSPRING	<ul> <li>We worked closely with principal owner Invus and senior management to develop materials communicating GoldenSource's strengths, strategy and growth potential</li> </ul>
BainCapital SELUMBERG CORRELATION VENTURES  Flourish APOR SPARK CAPITAL WEITURES	earnup	BainCapital SELUMBERG  WENDAMS  KeyBank  Lendingtree SIGNALFIRE	<ul> <li>We leveraged our deep domain expertise &amp; firm understanding of the mortgage &amp; payments ecosystems and conducted extensive diligence to ensure a positive outcome for EarnUp</li> </ul>
Continental Investors	<u>intuition</u>	Government	<ul> <li>We served as exclusive financial advisor, working closely with management private equity backer, Continental Investors, to conduct a targeted M&amp;A process</li> </ul>
NCP NORTHLANE CAPITAL PARTNERS	Discovery Data	ISS⊳	<ul> <li>We helped manage the process, identified buyers and assisted in the negotiations</li> </ul>
Accel Goldman NEA	<b>G</b> OMDATA"	MARLIN EQUITY PARTNERS	<ul> <li>We crafted customized marketing materials, identified a targeted list of highly qualified potential partners, and managed the extremely competitive process</li> </ul>
edisonpartners	Options City	V E L ∧ connect - deliver - enable	<ul> <li>We helped the company tell its "story" to the marketplace and brought an investor who not only understood the market well, but had relevant experience operating in the sector</li> </ul>
SEB	INFORMATION MOSAIC	IHS Markit	<ul> <li>We represented Information Mosaic in a very competitive process that resulted in its acquisition by IHS Markit</li> </ul>
CASTILE COMMONWEALTH CAPITAL VENTURES	by all accounts death for smart decisions	M RNINGSTAR	<ul> <li>We worked diligently on the deal to craft materials, initiate conversations, negotiate alternative offers with multiple parties and final legal documents swiftly</li> </ul>

# Leading Buyside Advisor To Both Strategic And Financial Investors

CLIENT	TARGET	COMMENTARY
Zema Global	NORNINGSTAR Commodity Data	<ul> <li>We advised ZEMA and FTV Capital on the acquisition of Morningstar Commodity Data providing insight and thoughtful analysis that resulted in a fruitful acquisition</li> </ul>
💥 NeoXam	) EZOPS	<ul> <li>We served as exclusive buy-side financial advisor to NeoXam. Through close collaboration with the management teams of NeoXam and Eurazeo, our data-driven approach culminated in a successful acquisition</li> </ul>
(N) NINJA <b>trader</b> °	tradovate	<ul> <li>We served as exclusive buy-side financial advisor to NinjaTrader. We worked closely with NinjaTrader &amp; Long Ridge management teams to conduct a highly analytical process that resulted in the successful acquisition of Tradovate</li> </ul>
\$ SYMPHONY	((Cloud9 <b>Streetlinx.</b>	<ul> <li>We identified, evaluated and formed an opinion on strategic fit of several potential target firms including valuation and appropriate transaction structuring</li> <li>We carefully vetted Cloud9 &amp; Steetlinx for strategic fit, growth and financial performance perspective</li> </ul>
RevSpring	talksoft	<ul> <li>We completed a broad sector-wide review and analysis of potential acquisition targets for RevSpring and identified Talksoft</li> <li>We managed the process from preliminary discussions to transaction close</li> </ul>
MARLIN EQUITY	νειλ ⊗ <b>, , , , e , , e , , e , , , , , , , , </b>	We used our thorough understanding of the marketplace & competitors to support MEP throughout the deal process & helped MEP understand strengths of each company, the addressable market & put together a valuation model to support MEP's underwriting of the investment. We also formulated a view on potential exit opportunities for the combined entity
AQUILINE CAPITAL PARTNERS LLC	) fenergo:	<ul> <li>We advised Aquiline on their investment in Fenergo</li> <li>We provided market and process intelligence, Fenergo financial review and aided with due diligence, investment committee materials and exit opportunity analysis</li> </ul>
FIP FRANCISCO PARTNERS	Betterment	<ul> <li>We advised Francisco Partners on its investment in Betterment</li> <li>We provided detailed insight into the space, competitors and potential follow-on acquisition opportunities</li> </ul>
Goldman Blackstone	∭ IPREO	<ul> <li>We provided a thorough understanding of the marketplace, competitors and potential follow-on acquisition opportunities</li> <li>We conducted financial analysis, reviewed Ipreo management's business plan and financial forecasts, and completed competitive benchmarking and market share analyses</li> </ul>
JMI WCAS	TRIPLE POINT	<ul> <li>We aided JMI and Welsh Carson in a detailed review of Triple Point from a financial and strategic perspective as well as provided valuation and industry-related guidance during due diligence</li> </ul>
abry partners	SoftBrands	<ul> <li>ABRY leveraged our proprietary knowledge of the target and industry in its analysis of the investment opportunity</li> <li>We provided ABRY with aid in due diligence and valuation in the evaluation of SoftBrands</li> </ul>
VISTA	Global Energy Decisions	<ul> <li>We provided Vista and Ventyx with aid in due diligence, structuring and valuation of the business</li> <li>Global Energy Decisions was an important add-on to Ventyx, which was a serial acquirer under Vista's ownership prior to the sale of the Company to ABB for more than \$1bn</li> </ul>



# Leading Middle Market FinTech Investment Bank: M&A And Private Capital Advisory

D.A. Davidson's technology team is one of the most active in the middle market



















































































































# **Thought Leadership: Domain Knowledge And Intelligence Brought To The Forefront**

Highly differentiated client support reinforced by industry bankers' thought leadership, conference depth, and industry workshops

# **Proprietary Thought Pieces**









## **Expert Network:** Tradition Of Quality Research, Sales, Execution And Service

21

INSTITUTIONAL SALES & TRADING EXPERTS 7

TEAMS IN
6 LOCATIONS
ACROSS THE U.S

15+

AVERAGE YEARS OF EXPERIENCE

700+

INSTITUTIONAL TRADING DESKS (COVERAGE)

DIFFERENTIATED EQUITY RESEARCH Industry Updates With Survey Data

Software - Infrastructure
Industry Update

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13

TRADING PROFESSIONALS

100%

EXCHANGES,
ECNS, &
LIQUIDITY POOLS
ACCESSED AND
AVAILABLE

1,050+

STOCKS IN
MARKET MAKING

600+
SMALL / MID-CAP
STOCKS



# **Industry-Leading Public Research Capabilities**



#### PETE HECKMANN, CFA MANAGING DIRECTOR, SENIOR RESEARCH ANALYST

Pete Heckmann joined D.A. Davidson in May 2017. His research is primarily focused on public companies in the FinTech, vertical software & SAAS, and IT Consulting sectors. Pete has over 20 years of experience in equity research, primarily on the sell-side but with three years on the buy-side managing a market neutral technology portfolio. Prior to D.A. Davidson, he worked as a senior sell-side research analyst at Avondale Partners, AG Edwards, and Stifel Nicolaus.

## **FinTech Coverage Universe**





































## Recently **Published Research**











# Leading Middle Market FinTech Investment Bank: IPO And Follow-On Activity

A team dedicated to supporting tech leaders through go-public events and beyond















































































# **Industry-Leading** Public Research Capabilities



PETE HECKMANN, CFA MANAGING DIRECTOR **RESEARCH ANALYST** FINTECH, VERTICAL **SOFTWARE & SAAS** 



**TOM WHITE** MANAGING DIRECTOR **RESEARCH ANALYST** INTERNET



**MATT SUMMERVILLE** MANAGING DIRECTOR RESEARCH ANALYST FINTECH, INDUSTRIAL **TECHNOLOGY** 



**GIL LURIA** MANAGING DIRECTOR TECHNOLOGY STRATEGIST FINTECH, VERTICAL **SOFTWARE & SAAS** 



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